

Keynote Speaker

The Rt Hon Lord Mandelson

First Secretary of State, Secretary of State for Business, Innovation and Skills and Lord President of the Council



Peter Mandelson was appointed Secretary of State for Business, Innovation and Skills (BIS) following the creation of the new Department on 5 June 2009, when he was also appointed First Secretary of State and Lord President of the Council.

He was born in 1953, and studied Philosophy, Politics and Economics at St Catherine's College, Oxford. As a young man he lived in Tanzania for a year, an experience which formed life-long impressions of Africa and the challenges of fighting poverty. A life-long pro-European, he led the British delegation to the first ever meeting of the European Communities Youth Forum in Strasbourg in 1979.

After working as an economist at the Trades Union Congress and as a current affairs TV producer, Peter Mandelson was later appointed Labour Party Director for Campaigns and Communications in 1985.

In 1992 he was elected as member of parliament for the constituency of Hartlepool. He served until his appointment to the European Commission in 2004.

He was appointed to the Cabinet as Secretary of State for Trade and Industry in 1998, where he was responsible for the introduction of the National Minimum Wage and overseeing new measures to strengthen regional development through the creation of Regional Development Agencies. During his tenure, he also published the Government's Competitiveness White Paper - "Building the Knowledge-Driven Economy".

In 1999 he was appointed Secretary of State for Northern Ireland. Between 1999 and 2001 he negotiated the creation of Northern Ireland's power sharing government and the IRA's announcement that they planned to put their arms beyond use. He also introduced the radical overhaul of the police service in Northern Ireland.

He is honorary Chair of Policy Network, a European and international think tank whose journal and conferences promote the exchange and debate of centre-left policy ideas and European social democratic thinking. He was UK chairman of the UK-Japan 21st Century Group, which brings together leading academics, politicians and business people. He has travelled widely and has lectured throughout Europe, in Asia and the United States.

He was EU Commissioner for Trade from 2004 to 2008 and was appointed Secretary of State for Business, Enterprise & Regulatory Reform on 3 October 2008.

Judges



Helen Alexander, CBE

Senior Adviser, *Bain Capital*; President, *CBI*
Non-Executive Director, *Centrica plc*, *Rolls-Royce plc* and *PLA*

Helen Alexander is President of the CBI; non-executive director of Centrica, Rolls-Royce plc and The Port of London Authority; and Senior Adviser at Bain Capital. She served as Chief Executive of The Economist Group from 1997 to 2008.

Alexander is Senior Trustee of the Tate Gallery; Chair of the Business Advisory Forum of the Said Business School, Oxford; and Governor of St Paul's Girls' School.

Alexander has an MBA from INSEAD and is an Honorary Fellow of Hertford College, Oxford.



Lionel Barber

Editor
Financial Times

Lionel Barber is the editor of the Financial Times. Since his appointment in November 2005, the FT has been pioneering the concept of the integrated newsroom, where reporters and editors work seamlessly across print and digital formats. During Barber's tenure, the FT has won numerous global awards for its quality journalism, including three newspaper of the year awards (2008), which recognised the FT's role 'as a 21st century news organisation'.

As editor, Barber has interviewed many of the world's leaders in business and politics including: President Barack Obama, Premier Wen Jiabao of China, President-elect Demetri Medvedev of Russia, Chancellor Angela Merkel of Germany, and President Thabo Mbeki of South Africa.

Barber began his career in journalism in 1978 as a reporter for The Scotsman. He moved to The Sunday Times as a business correspondent in 1981. He joined the FT in 1985 as a business reporter. In 1986, he became Washington correspondent before being appointed Brussels bureau chief in 1992. He served as the news editor from 1998-2000 before taking over charge of the continental European edition between 2000 and 2002, when he became US managing editor in charge of the FT's American editorial operations.

In 2001, Barber was invited to brief George W. Bush on European affairs ahead of the president's inaugural mission to Europe. In the same year, European Voice named him one of the 50 most influential personalities in Europe.

Barber has co-written several books and has lectured widely on US foreign policy, transatlantic relations, European security and monetary union in the US and Europe. He appears regularly on international TV and radio.

Barber graduated in 1978 from St Edmund Hall, Oxford University with a joint honours degree in German and modern history and speaks fluent French and German. Previously, he attended high school at Dulwich College in London.

During his career, Barber has received several distinguished awards. In 1981, he was named Young Journalist of the Year in the British press awards. In 1985, he was the Laurence Stern fellow at the Washington Post. In 1992, he was a visiting scholar at the Institute of Governmental Studies at the University of California at Berkeley. In 1996, he was a visiting fellow at the European University Institute in Florence. In 1998, he was named one of the 101 most influential Europeans by Le Nouvel Observateur. In 2009, he was awarded the St George Society medal of honour for his contribution to journalism in the transatlantic community.

Lloyd C. Blankfein

Chairman and Chief Executive Officer

The Goldman Sachs Group, Inc.



Lloyd is chairman and chief executive officer of The Goldman Sachs Group, Inc. He joined the J. Aron Currency and Commodities Division of Goldman Sachs in 1982 after working as an attorney in a law firm. Lloyd was named partner in 1988 and co-head of the J. Aron Division in 1994. He became co-head of the Fixed Income, Currency and Commodities Division as of its formation in 1997 and was based in London in 1998 and 1999 in that capacity.

Lloyd served as vice chairman of Goldman Sachs from 2002 through 2003, with management responsibility for the FICC and Equities Divisions. Prior to assuming his current responsibilities, he served as the firm's president and chief operating officer from December 2003 through June 2006.

Lloyd received a JD from Harvard Law School in 1978 and an AB from Harvard College in 1975. Among his affiliations with nonprofit organisations, Lloyd is a member of the Harvard University Committee on University Resources, a member of the Advisory Board of the Tsinghua University School of Economics and Management, an overseer of the Weill Medical College of Cornell University and a co-chairman of the Partnership for New York City.

Mario Monti

President

Bocconi University, Milan



Mario Monti is president of Bocconi University, Milan, and honorary president of BRUEGEL, the Brussels think-tank he launched in 2005 with the support of 16 European governments and a number of global corporations.

In 2006, Monti was appointed international adviser to Goldman Sachs.

As the EU-appointed coordinator for the electricity interconnection between France and Spain, he brokered an agreement between the two heads of governments in June 2008. He is also a member of the Attali Committee on French economic growth, set up by President Sarkozy in August 2007. He serves on the advisory boards of The Coca-Cola Company and Moody's.

Monti was for ten years a member of the European Commission, having been nominated in 1994 by the Centre-right government of Silvio Berlusconi and confirmed in 1999 by the Centre-left government of Massimo D'Alema. In the Commission he was first in charge of the Internal market, Financial services and Tax policy (1995-1999), then of Competition (1999-2004). In addition to a number of high-profile cases (e.g., GE/Honeywell, Microsoft, the German Landesbanken),

Monti introduced radical modernisation reforms of EU antitrust and merger control and led, with the US authorities, the creation of the International Competition Network (ICN).

Born in Varese, Italy, in 1943, Monti graduated from Bocconi University and did graduate studies at Yale University. Prior to joining the European Commission, he had been professor of economics and rector at Bocconi. He has published extensively on monetary, fiscal and competition policy, and European integration. He is a member of the steering committee of the Bilderberg meetings, of the Trilateral Commission, of the executive committee of Aspen Institute Italia, and of the board of directors of the Peterson Institute of International Economics.

Judges



Alexander S. Friedman

Chief Financial Officer

Bill & Melinda Gates Foundation

Alexander S. Friedman is the Chief Financial Officer for the Bill & Melinda Gates Foundation. Friedman oversees a variety of departments for the Foundation, including Finance, Financial Planning & Analysis, Strategic Planning, Impact Planning and Improvement and a number of special initiatives.

Before joining the foundation in 2007, Friedman worked as an investment banker with Lazard. Prior, he led corporate development at Medarex, a publicly held biotechnology company. He also served as a White House Fellow and as an assistant to the secretary of defense for special projects in the Clinton Administration.

Friedman holds a Juris Doctorate from Columbia Law School, a Master of Business Administration from Columbia Business School, and a Bachelor of Arts from Princeton University. He is a member of the Council on Foreign Relations, and serves on the boards of trustees of the Seattle Art Museum and the Access Fund.



Lynda Gratton

Professor of Management Practice

London Business School

Lynda Gratton is Professor of Management Practice at London Business School and is the founder of the Hot Spots Movement. She has written six books and numerous academic articles and is considered one of the world's authorities on people in organisations.

In 2007 she has been ranked by The Times as one of the top 20 Business Thinkers in the world today and in 2008 The Financial Times selected her as the business thinker most likely to make a real difference over the next decade. She was also in the top two of the Human Resources Magazine's "HR Top 100: Most Influential" poll and actively advises companies across the world.

Gratton's book *Living Strategy*, originally published in 2000, has been translated into more than 15 languages and rated by US CEOs as one of the most important books of the year. Her book, *The Democratic Enterprise*, was described by Financial Times as a work of important scholarship and has provided a fascinating insight into how companies will change over the coming decades.

Gratton has received a number of awards for her research and writing. For example, in 2002, her article "Integrating the Enterprise," which examined cooperative strategies, was awarded the MIT Sloan Management Review best article of the year. Her 2005 case study of BP's peer assist integration practices won the ECC Best Strategy Case of the year award and went on to win the best case of the year. Her book, published in 2007, is *Hot Spots – why some teams, workplaces and organisations buzz with energy and others don't*, focused on bringing innovation and energy to organisations. The book has already been translated into more than 10 languages and the Financial Times rated it as one of the most important business books of 2007; and her latest book for 2009 is *Glow: how to bring energy and innovation to your life*.

Gratton actively advises companies around the world and sits on the advisory board of The Royal Bank of Scotland. In 2006 she founded the Hot Spots Movement. Since that time the Hot Spots Movement has become the focus of a global community of many thousands of people all of whom share a passion for bringing energy and innovation to people at work. The movement has engaged with many companies including ARM, BT, Fujitsu, Generali, The Royal Bank of Scotland, Philips and Unilever. Gratton is currently engaged with her colleagues on research commissioned by the Singapore Government to examine innovation and team performance across 10 companies in the country and to draw up recommendations for the government.

Gratton was appointed a Senior Fellow of the UK's Advanced Institute of Management Practice in 2004 and in 2006 she became the Founding Director of the Lehman Centre for Women in Business at London Business School.