UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 8-K

CURRENT REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 15, 2021

Commission File Number: 001-14965

The Goldman Sachs Group, Inc. (Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

200 West Street, New York, N.Y. (Address of principal executive offices)

13-4019460 (IRS Employer Identification No.)

> 10282 (Zip Code)

(212) 902-1000 (Registrant's telephone number, including area code)

N/A

| (Former name or former address, if changed since last report.) |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions: |
| ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) |
| □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) |
| □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |
| □ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol | Exchange on which registered |
|----------------------------------------------------------------------------------------------------------------------------------------------|-------------------|------------------------------------|
| Common stock, par value \$.01 per share | GS | NYSE |
| Depositary Shares, Each Representing 1/1,000th Interest in a Share of Floating Rate Non-Cumulative Preferred Stock, Series A | GS PrA | NYSE |
| Depositary Shares, Each Representing 1/1,000th Interest in a Share of Floating Rate Non-Cumulative Preferred Stock, Series C | GS PrC | NYSE |
| Depositary Shares, Each Representing 1/1,000th Interest in a Share of Floating Rate Non-Cumulative Preferred Stock, Series D | GS PrD | NYSE |
| Depositary Shares, Each Representing 1/1,000th Interest in a Share of 5.50% Fixed-to-Floating Rate Non-Cumulative Preferred Stock, Series J | GS PrJ | NYSE |
| Depositary Shares, Each Representing 1/1,000th Interest in a Share of 6.375% Fixed-to-Floating Rate Non-Cumulative Preferred Stock, Series K | GS PrK | NYSE |
| 5.793% Fixed-to-Floating Rate Normal Automatic Preferred Enhanced Capital Securities of Goldman Sachs Capital II | GS/43PE | NYSE |
| Floating Rate Normal Automatic Preferred Enhanced Capital Securities of Goldman Sachs Capital III | GS/43PF | NYSE |
| Medium-Term Notes, Series F, Callable Fixed and Floating Rate Notes due 2031 of GS Finance Corp. | GS/31B | NYSE |
| Medium-Term Notes, Series E, Index-Linked Notes due 2028 of GS Finance Corp. | FRLG | NYSE Arca |

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|-------------|-----------------------------------------------------------------|------------------------------------|---------------------------------------|--------------------------------------|
| indicate by | check mark whether the registrant is an emerging growth company | as defined in Kule 405 under the S | securities Act (1/ CFR 230.405) or Ri | He 12b-2 of the Exchange Act (1/ CF) |
| | | | | = 0 |
| 240 12b-2) | | | | |
| | | | | |

Emerging growth company $\ \square$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\ \Box$

TABLE OF CONTENTS

Item 2.02 Results of Operations and Financial Condition

Item 7.01 Regulation FD Disclosure
Item 9.01 Financial Statements and Exhibits

SIGNATURE

Exhibit 99.1: PRESS RELEASE Exhibit 99.2: PRESENTATION

Item 2.02 Results of Operations and Financial Condition.

On October 15, 2021, The Goldman Sachs Group, Inc. (Group Inc. and, together with its consolidated subsidiaries, the firm) reported its earnings for the third quarter ended September 30, 2021. A copy of Group Inc.'s press release containing this information is attached as Exhibit 99.1 to this Report on Form 8-K and is incorporated herein by reference.

Item 7.01 Regulation FD Disclosure.

On October 15, 2021, at 10:30 a.m. (ET), the firm will hold a conference call to discuss the firm's financial results, outlook and related matters. A copy of the presentation for the conference call is attached as Exhibit 99.2 to this Report on Form 8-K.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

99.1 Press release of Group Inc. dated October 15, 2021 containing financial information for its third quarter ended September 30, 2021.

The quotation on page 1 of Exhibit 99.1 and the information under the caption "Highlights" on the following page (Excluded Sections) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (Exchange Act) or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of Group Inc. under the Securities Act of 1933 or the Exchange Act. The information included in Exhibit 99.1, other than in the Excluded Sections, shall be deemed "filed" for purposes of the Exchange Act.

99.2 Presentation of Group Inc. dated October 15, 2021, for the conference call on October 15, 2021.

Exhibit 99.2 is being furnished pursuant to Item 7.01 of Form 8-K and the information included therein shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of Group Inc. under the Securities Act of 1933 or the Exchange Act.

- Pursuant to Rule 406 of Regulation S-T, the cover page information is formatted in iXBRL (Inline eXtensible Business Reporting Language).
- 104 Cover Page Interactive Data File (formatted in iXBRL in Exhibit 101).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE GOLDMAN SACHS GROUP, INC. (Registrant)

Date: October 15, 2021 By: \(\s/ \) Stephen M. Scherr

Name: Stephen M. Scherr Title: Chief Financial Officer



Third Quarter 2021 Earnings Results

Media Relations: Andrea Williams 212-902-5400 Investor Relations: Carey Halio 212-902-0300

The Goldman Sachs Group, Inc. 200 West Street | New York, NY 10282

Third Quarter 2021 Earnings Results

Goldman Sachs Reports Third Quarter Earnings Per Common Share of \$14.93

"The third quarter saw strong operating performance and an acceleration of our investment in the growth of Goldman Sachs. We announced two strategic acquisitions in our Asset Management and Consumer businesses which will enhance our scale and ability to drive higher, more durable returns. Looking forward, the opportunity set continues to be attractive across all of our businesses and our focus remains on serving our clients and executing our strategy."

- David M. Solomon, Chairman and Chief Executive Officer

Financial Summary

Net Revenues \$13.61 billion

3Q21 \$13.61 billion 3Q21 YTD \$46.70 billion

| Net E | arnings |
|-----------------|-----------------|
| 3Q21 | \$5.38 billion |
| 3Q21 YTD | \$17.70 billion |

| EPS | |
|----------|---------|
| 3Q21 | \$14.93 |
| 3Q21 YTD | \$48.59 |

Annualized ROE¹

3Q21 22.5% 3Q21 YTD 25.7%

| Annualized | ROTE1 |
|------------|-------|
| 3Q21 | 23.8% |
| 3Q21 YTD | 27.2% |

| Book Value | Per Share |
|------------|-----------|
| 3Q21 | \$277.25 |
| YTD Growth | 17.4% |

NEW YORK, October 15, 2021 – The Goldman Sachs Group, Inc. (NYSE: GS) today reported net revenues of \$13.61 billion and net earnings of \$5.38 billion for the third quarter ended September 30, 2021. Net revenues were \$46.70 billion and net earnings were \$17.70 billion for the first nine months of 2021.

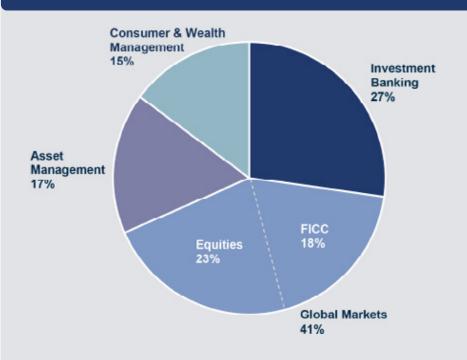
Diluted earnings per common share (EPS) was \$14.93 for the third quarter of 2021 compared with \$8.98 for the third quarter of 2020 and \$15.02 for the second quarter of 2021, and was \$48.59 for the first nine months of 2021 compared with \$12.65 for the first nine months of 2020. In the prior year, net provisions for litigation and regulatory proceedings reduced diluted EPS by \$9.46 for the first nine months of 2020.

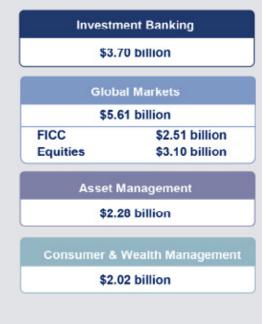
Annualized return on average common shareholders' equity (ROE)¹ was 22.5% for the third quarter of 2021 and 25.7% for the first nine months of 2021. Annualized return on average tangible common shareholders' equity (ROTE)¹ was 23.8% for the third quarter of 2021 and 27.2% for the first nine months of 2021.

Highlights

- Results in the third quarter of 2021 evidenced continued strong overall performance with net revenues of \$13.61 billion, 26% higher than the third quarter of 2020.
- In the first nine months of 2021, the firm generated net revenues of \$46.70 billion, net earnings of \$17.70 billion and diluted EPS of \$48.59, each surpassing the previous full year records.
- Investment Banking generated its second highest quarterly net revenues of \$3.70 billion, reflecting record quarterly net revenues in Financial advisory and continued strength in Underwriting.
- The firm remained ranked #1 in worldwide announced and completed mergers and acquisitions, and in worldwide equity and equity-related offerings, common stock offerings, and initial public offerings for the year-to-date.2
- Global Markets generated quarterly net revenues of \$5.61 billion, primarily reflecting strong performance in Equities, including record Equities financing net revenues, and the second highest Fixed Income, Currency and Commodities (FICC) financing net revenues.
- Consumer & Wealth Management produced quarterly net revenues of over \$2 billion for the first time, 35% higher than the third quarter of 2020.
- Firmwide assets under supervision^{3,4} increased \$67 billion during the quarter, including long-term net inflows of \$49 billion, to a record \$2.37 trillion. Firmwide Management and other fees were a record \$1.95 billion for the third quarter of 2021.
- Book value per common share increased by 4.7% during the quarter and 17.4% during the first nine months of 2021 to \$277.25.
- During the third quarter of 2021, the firm announced the acquisitions of NN Investment Partners and GreenSky, Inc., to accelerate the firm's strategy to drive higher, more durable returns. Both are expected to close by the end of the first quarter of 2022.

Quarterly Net Revenue Mix by Segment





Net Revenues

Net revenues were \$13.61 billion for the third quarter of 2021, 26% higher than the third quarter of 2020 and 12% lower than the second quarter of 2021. The increase compared with the third quarter of 2020 reflected significantly higher net revenues in Investment Banking, Global Markets and Consumer & Wealth Management, partially offset by lower net revenues in Asset Management.

Net Revenues

\$13.61 billion

Investment Banking

Net revenues in Investment Banking were \$3.70 billion for the third quarter of 2021, 88% higher than the third quarter of 2020 and 3% higher than the second quarter of 2021. The increase compared with the third quarter of 2020 reflected significantly higher net revenues in Financial advisory, Underwriting and Corporate lending.

The increase in Financial advisory net revenues reflected an increase in completed mergers and acquisitions volumes. The increase in Underwriting net revenues was due to significantly higher net revenues in both Equity underwriting, primarily driven by private placements, convertible offerings and initial public offerings, and Debt underwriting, reflecting an increase in leveraged finance activity. The increase in Corporate lending net revenues primarily reflected net gains related to middle-market lending activities.

The firm's backlog³ was lower compared with the end of the second quarter of 2021, but remained significantly higher compared with the end of 2020.

Investment Banking

\$3.70 billion

Financial advisory \$1.65 billion
Underwriting \$1.90 billion
Corporate lending \$152 million

Global Markets

Net revenues in Global Markets were \$5.61 billion for the third quarter of 2021, 23% higher than the third quarter of 2020 and 15% higher than the second quarter of 2021.

Net revenues in FICC were \$2.51 billion, essentially unchanged compared with the third quarter of 2020. Net revenues in FICC financing were significantly higher, primarily from mortgage lending. Net revenues in FICC intermediation were lower, reflecting significantly lower net revenues in interest rate products, credit products and mortgages, partially offset by significantly higher net revenues in commodities and higher net revenues in currencies.

Net revenues in Equities were \$3.10 billion, 51% higher than the third quarter of 2020, due to significantly higher net revenues in both Equities financing, reflecting increased client activity (including higher average client balances), and Equities intermediation, reflecting significantly higher net revenues in both derivatives and cash products.

\$5.61 billion FICC intermediation \$2.00 billion FICC financing \$513 million FICC \$2.51 billion Equities intermediation \$1.92 billion Equities financing \$1.18 billion

Equities

\$3.10 billion

Asset Management

Net revenues in Asset Management were \$2.28 billion for the third quarter of 2021,18% lower than the third quarter of 2020 and 56% lower than a strong second quarter of 2021. The decrease compared with the third quarter of 2020 was primarily driven by significantly lower net revenues in Equity investments. In addition, net revenues in Lending and debt investments were lower, while Incentive fees were higher.

The decrease in Equity investments net revenues reflected significant net losses from investments in public equities during the quarter compared with net gains in the third quarter of 2020, partially offset by significantly higher net gains from investments in private equities. The decrease in Lending and debt investments net revenues reflected lower net gains from investments in debt instruments. Management and other fees were essentially unchanged, primarily reflecting higher fee waivers on money market funds, offset by the impact of higher average assets under supervision. The increase in Incentive fees was due to harvesting.

Asset Management

\$2.28 billion

Management and other fees Incentive fees Equity investments

\$724 million \$100 million \$935 million

Lending and debt investments

\$520 million

Consumer & Wealth Management

Net revenues in Consumer & Wealth Management were \$2.02 billion for the third quarter of 2021, 35% higher than the third quarter of 2020 and 16% higher than the second quarter of 2021.

Net revenues in Wealth management were \$1.64 billion, 40% higher than the third quarter of 2020. Management and other fees were significantly higher, primarily reflecting the impact of higher average assets under supervision. Incentive fees were significantly higher, due to harvesting, and net revenues in Private banking and lending were higher, primarily reflecting higher loan balances.

Net revenues in Consumer banking were \$382 million, 17% higher than the third quarter of 2020, reflecting higher credit card and deposit balances.

Consumer & Wealth Management

\$2.02 billion

Wealth management \$1.64 billion Consumer banking \$382 million

Provision for Credit Losses

Provision for credit losses was \$175 million for the third quarter of 2021, compared with \$278 million for the third quarter of 2020 and a net benefit of \$92 million for the second quarter of 2021. The third quarter of 2021 primarily reflected provisions related to portfolio growth (primarily in credit cards), while the third quarter of 2020 reflected reserve increases from individual impairments related to wholesale loans and growth in credit card loans, partially offset by reserve reductions from paydowns on corporate lines of credit and consumer installment loans.

The firm's allowance for credit losses was \$4.17 billion as of September 30, 2021.

Provision for Credit Losses

\$175 million

Operating Expenses

Operating expenses were \$6.59 billion for the third quarter of 2021, 6% higher than the third quarter of 2020 and 24% lower than the second quarter of 2021. The firm's efficiency ratio³ for the first nine months of 2021 was 52.8%, compared with 70.3% for the first nine months of 2020.

The increase in operating expenses compared with the third quarter of 2020 was due to higher technology expenses, professional fees, transaction based expenses and market development expenses. These increases were partially offset by significantly lower net provisions for litigation and regulatory proceedings. Compensation and benefits expenses were slightly higher.

Net provisions for litigation and regulatory proceedings for the third quarter of 2021 were \$52 million compared with \$256 million for the third quarter of 2020.

Headcount increased 5% compared with the end of the second quarter of 2021, primarily reflecting the timing of campus hires.

Operating Expenses

\$6.59 billion

YTD Efficiency Ratio

52.8%

Provision for Taxes

The effective income tax rate for the first nine months of 2021 increased to 19.6% from 18.8% for the first half of 2021, primarily due to a decrease in the impact of tax benefits and changes in the geographic mix of earnings.

YTD Effective Tax Rate

19.6%

Other Matters

- On October 13, 2021, the Board of Directors of The Goldman Sachs Group, Inc. declared a dividend of \$2.00 per common share to be paid on December 30, 2021 to common shareholders of record on December 2, 2021.
- During the quarter, the firm returned \$1.70 billion of capital to common shareholders, including \$1.00 billion of common share repurchases (2.5 million shares at an average cost of \$395.28) and \$700 million of common stock dividends.³
- Global core liquid assets³ averaged \$356 billion⁴ for the third quarter of 2021, compared with an average of \$329 billion for the second quarter of 2021.

Declared Quarterly Dividend Per Common Share

\$2.00

Common Share Repurchases

2.5 million shares for \$1.00 billion

Average GCLA

\$356 billion

The Goldman Sachs Group, Inc. is a leading global financial institution that delivers a broad range of financial services across investment banking, securities, investment management and consumer banking to a large and diversified client base that includes corporations, financial institutions, governments and individuals. Founded in 1869, the firm is headquartered in New York and maintains offices in all major financial centers around the world.

Cautionary Note Regarding Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements are not historical facts or statements of current conditions, but instead represent only the firm's beliefs regarding future events, many of which, by their nature, are inherently uncertain and outside of the firm's control. It is possible that the firm's actual results, financial condition and liquidity may differ, possibly materially, from the anticipated results, financial condition and liquidity in these forward-looking statements. For information about some of the risks and important factors that could affect the firm's future results, financial condition and liquidity, see "Risk Factors" in Part I, Item 1A of the firm's Annual Report on Form 10-K for the year ended December 31, 2020.

Information regarding the firm's assets under supervision, capital ratios, risk-weighted assets, supplementary leverage ratio, balance sheet data, global core liquid assets and VaR consists of preliminary estimates. These estimates are forward-looking statements and are subject to change, possibly materially, as the firm completes its financial statements.

Statements about the firm's investment banking transaction backlog also may constitute forward-looking statements. Such statements are subject to the risk that transactions may be modified or may not be completed at all and related net revenues may not be realized or may be materially less than expected. Important factors that could have such a result include, for underwriting transactions, a decline or weakness in general economic conditions, an outbreak of hostilities, volatility in the securities markets or an adverse development with respect to the issuer of the securities and, for financial advisory transactions, a decline in the securities markets, an inability to obtain adequate financing, an adverse development with respect to a party to the transaction or a failure to obtain a required regulatory approval. For information about other important factors that could adversely affect the firm's investment banking transactions, see "Risk Factors" in Part I, Item 1A of the firm's Annual Report on Form 10-K for the year ended December 31, 2020.

Statements regarding the firm's announced acquisitions of NN Investment Partners and GreenSky, Inc. ("GreenSky") are forward-looking statements. These statements are subject to the risk that the transactions may not close on the anticipated timeline or at all, including due to a failure to obtain requisite regulatory approval and, in the case of GreenSky, shareholder approval, as well as the risk that the firm may be unable to realize the expected benefits of the acquisitions and the risk that integrating NN Investment Partners and GreenSky into the firm's business may be more difficult, time-consuming or expensive than expected.

Conference Call

A conference call to discuss the firm's financial results, outlook and related matters will be held at 10:30 am (ET). The call will be open to the public. Members of the public who would like to listen to the conference call should dial 1-888-281-7154 (in the U.S.) or 1-706-679-5627 (outside the U.S.). The number should be dialed at least 10 minutes prior to the start of the conference call. The conference call will also be accessible as an audio webcast through the Investor Relations section of the firm's website, www.goldmansachs.com/investor-relations. There is no charge to access the call. For those unable to listen to the live broadcast, a replay will be available on the firm's website or by dialing 1-855-859-2056 (in the U.S.) or 1-404-537-3406 (outside the U.S.) passcode number 64774224 beginning approximately three hours after the event. Please direct any questions regarding obtaining access to the conference call to Goldman Sachs Investor Relations, via e-mail, at gs.com.

The Goldman Sachs Group, Inc. and Subsidiaries

Segment Net Revenues (unaudited) \$ in millions

| | THREE MONTHS ENDED | | | | | |
|------------------------------|-----------------------|--------|------------------|--------|-------------------|--------|
| | SEPTEMBER 30, 2021 | | JUNE 30, 2021 | | SEPTEMBER 2020 | |
| INVESTMENT BANKING | | | | | | |
| Financial advisory | \$ | 1,648 | \$ | 1,257 | \$ | 507 |
| Equity underwriting | | 1,174 | | 1,243 | | 856 |
| Debt underwriting | | 726 | | 950 | | 571 |
| Underwriting | | 1,900 | | 2,193 | | 1,427 |
| Corporate lending | | 152 | | 159 | | 35 |
| Net revenues | | 3,700 | | 3,609 | | 1,969 |
| GLOBAL MARKETS | | | | | | |
| FICC intermediation | | 1,995 | | 1,897 | | 2,170 |
| FICC financing | | 513 | | 423 | | 332 |
| FICC | | 2,508 | | 2,320 | | 2,502 |
| Equities intermediation | | 1,920 | | 1,765 | | 1,466 |
| Equities financing | | 1,183 | | 815 | | 585 |
| Equities | | 3,103 | | 2,580 | | 2,051 |
| Net revenues | | 5,611 | | 4,900 | | 4,553 |
| ASSET MANAGEMENT | | | | | | |
| Management and other fees | | 724 | | 727 | | 728 |
| Incentive fees | | 100 | | 78 | | 28 |
| Equity investments | | 935 | | 3,717 | | 1,423 |
| Lending and debt investments | | 520 | | 610 | | 589 |
| Net revenues | | 2,279 | | 5,132 | | 2,768 |
| CONSUMER & WEALTH MANAGEMENT | | | | | | |
| Management and other fees | | 1,223 | | 1,109 | | 957 |
| Incentive fees | | 121 | | 15 | | 7 |
| Private banking and lending | | 292 | | 260 | | 201 |
| Wealth management | | 1,636 | | 1,384 | | 1,165 |
| Consumer banking | | 382 | | 363 | | 326 |
| Net revenues | | 2,018 | | 1,747 | | 1,491 |
| Total net revenues | \$ | 13,608 | \$ | 15,388 | \$ | 10,781 |

| % CHAN | GE FROM |
|----------|---------------|
| JUNE 30, | SEPTEMBER 30, |
| 2021 | 2020 |
| 04.04 | 225.04 |
| 31 % | 225 % |
| (6) | 37 |
| (24) | 27 |
| (13) | 33 |
| (4) | 334 |
| 3 | 88 |
| | |
| 5 | (8) |
| 21 | 55 |
| 8 | _ |
| 9 | 31 |
| 45 | 102 |
| 20 | 51 |
| 15 | 23 |
| | |
| _ | (1) |
| 28 | 257 |
| (75) | (34) |
| (15) | (12) |
| (56) | (18) |
| , | , |
| | |
| 10 | 28 |
| 707 | N.M. |
| 12 | 45 |
| 18 | 40 |
| 5 | 17 |
| 16 | 35 |
| (40) | 00 |
| (12) | 26 |

Geographic Net Revenues (unaudited)3 \$ in millions

| | THREE MONTHS ENDED | | | | | |
|--------------------|--------------------|------------------|----|-----------------|-----|---------------------|
| | | MBER 30, 2021 | | JNE 30, 2021 | SEF | PTEMBER 30, 2020 |
| Americas | \$ | 8,169 | \$ | 9,957 | \$ | 6,873 |
| EMEA | | 3,394 | | 3,478 | | 2,470 |
| Asia | | 2,045 | | 1,953 | | 1,438 |
| Total net revenues | \$ | 13,608 | \$ | 15,388 | \$ | 10,781 |
| Americas | | 60% | | 65% | | 64% |
| EMEA | | 25% | | 22% | | 23% |
| Asia | | 15% | | 13% | | 13% |
| Total | | 100% | | 100% | | 100% |

The Goldman Sachs Group, Inc. and Subsidiaries

Segment Net Revenues (unaudited) \$ in millions

| | <u> </u> | NINE MON | | | | |
|------------------------------|----------|-----------------------|----|----------------------|--|--|
| | | SEPTEMBER 30, 2021 | | SEPTEMBER 30 2020 | | |
| INVESTMENT BANKING | | | | | | |
| Financial advisory | \$ | 4,022 | \$ | 1,974 | | |
| Equity underwriting | | 3,986 | | 2,291 | | |
| Debt underwriting | | 2,556 | | 2,144 | | |
| Underwriting | | 6,542 | | 4,435 | | |
| Corporate lending | | 516 | | 401 | | |
| Net revenues | | 11,080 | | 6,810 | | |
| GLOBAL MARKETS | | | | | | |
| FICC intermediation | | 7,343 | | 8,493 | | |
| FICC financing | | 1,378 | | 1,213 | | |
| FICC | | 8,721 | | 9,706 | | |
| Equities intermediation | | 6,271 | | 5,193 | | |
| Equities financing | | 3,100 | | 1,993 | | |
| Equities | | 9,371 | | 7,186 | | |
| Net revenues | | 18,092 | | 16,892 | | |
| ASSET MANAGEMENT | | | | | | |
| Management and other fees | | 2,144 | | 2,052 | | |
| Incentive fees | | 220 | | 216 | | |
| Equity investments | | 7,772 | | 2,325 | | |
| Lending and debt investments | | 1,889 | | 180 | | |
| Net revenues | | 12,025 | | 4,773 | | |
| CONSUMER & WEALTH MANAGEMENT | | | | | | |
| Management and other fees | | 3,409 | | 2,854 | | |
| Incentive fees | | 162 | | 86 | | |
| Private banking and lending | | 816 | | 538 | | |
| Wealth management | | 4,387 | | 3,478 | | |
| Consumer banking | | 1,116 | | 866 | | |
| Net revenues | | 5,503 | | 4,344 | | |
| Total net revenues | \$ | 46,700 | \$ | 32,819 | | |

| OFFICIAL PER OF |
|----------------------------------------|
| % CHANGE FROM SEPTEMBER 30, 2020 |
| 2020 |
| 104 % |
| 74 |
| 19 |
| 48 |
| 29 |
| 63 |
| |
| (14) |
| 14 |
| (10) |
| 21 |
| 56 |
| 30 |
| 7 |
| |
| 4 |
| 2 |
| 234 |
| 949 |
| 152 |
| |
| 19 |
| 88 |
| 52 |
| 26 |
| 29 |
| 27 |
| 42 |

Geographic Net Revenues (unaudited)3

| s in millions | | | | |
|--------------------|------|-------------------|--------|-------------------|
| | | NINE MON | THS EN | DED |
| | SEPI | EMBER 30, 2021 | SEPT | EMBER 30, 2020 |
| Americas | \$ | 28,951 | \$ | 20,333 |
| EMEA | | 11,585 | | 8,031 |
| Asia | | 6,164 | | 4,455 |
| Total net revenues | \$ | 46,700 | \$ | 32,819 |
| Americas | | 62% | | 62% |
| EMEA | | 25% | | 24% |
| Asia | | 13% | | 14% |
| Total | | 100% | | 100% |

The Goldman Sachs Group, Inc. and Subsidiaries

Consolidated Statements of Earnings (unaudited) In millions, except per share amounts and headcount

| in millions, except per share unlounts and neutrount | | TH | IREE N | ONTHS E | NDED | | | % CHA | NGE FROM |
|--------------------------------------------------------|----|-----------------|--------|-----------------|----------------|-----------------|---|------------------|-----------------------|
| | | MBER 30, 021 | | NE 30, 2021 | SEPTEME 202 | | • | JUNE 30, 2021 | SEPTEMBER 30, 2020 |
| REVENUES | | | | | | | | | |
| Investment banking | \$ | 3,548 | \$ | 3,450 | \$ | 1,934 | | 3 % | 83 % |
| Investment management | | 2,139 | | 1,905 | | 1,689 | | 12 | 27 |
| Commissions and fees | | 860 | | 833 | | 804 | | 3 | 7 |
| Market making | | 3,929 | | 3,274 | | 3,327 | | 20 | 18 |
| Other principal transactions | | 1,568 | | 4,297 | | 1,943 | | (64) | (19) |
| Total non-interest revenues | | 12,044 | | 13,759 | | 9,697 | | (12) | 24 |
| Interest income | | 3,117 | | 2,939 | | 2,932 | | 6 | 6 |
| Interest expense | | 1,553 | | 1,310 | | 1,848 | | 19 | (16) |
| Net interest income | | 1,564 | | 1,629 | | 1,084 | | (4) | 44 |
| Total net revenues | | 13,608 | | 15,388 | | 10,781 | | (12) | 26 |
| Provision for credit losses | | 175 | | (92) | | 278 | | N.M. | (37) |
| OPERATING EXPENSES | | | | | | | | | |
| Compensation and benefits | | 3,167 | | 5,263 | | 3.117 | | (40) | 2 |
| Transaction based | | 1,139 | | 1,125 | | 1,011 | | ` 1 ['] | 13 |
| Market development | | 165 | | 115 | | 70 | | 43 | 136 |
| Communications and technology | | 397 | | 371 | | 340 | | 7 | 17 |
| Depreciation and amortization | | 509 | | 520 | | 468 | | (2) | 9 |
| Occupancy | | 239 | | 241 | | 235 | | (1) | 2 |
| Professional fees | | 433 | | 344 | | 298 | | 26 | 45 |
| Other expenses | | 542 | | 661 | | 665 | | (18) | (18) |
| Total operating expenses | | 6,591 | | 8,640 | | 6,204 | | (24) | 6 |
| Pre-tax earnings | | 6,842 | | 6,840 | | 4,299 | | _ | 59 |
| Provision for taxes | | 1,464 | | 1,354 | | 932 | | 8 | 57 |
| Net earnings | | 5,378 | | 5,486 | | 3,367 | | (2) | 60 |
| Preferred stock dividends | | 94 | | 139 | | 134 | | (32) | (30) |
| Net earnings applicable to common shareholders | \$ | 5,284 | \$ | 5,347 | \$ | 3,233 | | (1) | 63 |
| EARNINGS PER COMMON SHARE | | | | | | | | | |
| Basic ³ | \$ | 15.14 | \$ | 15.22 | \$ | 9.07 | | (1)% | 67 % |
| Diluted | \$ | 14.93 | \$ | 15.02 | \$ | 8.98 | | (1) | 66 |
| AVERAGE COMMON SHARES | | | | | | | | | |
| Basic | | 348.3 | | 350.8 | | 355.9 | | (1) | (2) |
| Diluted | | 353.9 | | 356.0 | | 359.9 | | (1) | (2) |
| SELECTED DATA AT PERIOD-END | | | | | | | | | |
| Common shareholders' equity Basic shares ³ | \$ | 96,344 | \$ | 92,687 | \$ | 81,447 | | 4 | 18 |
| Basic snaress Book value per common share | \$ | 347.5 277.25 | \$ | 349.9 264.90 | \$ | 356.0 228.78 | | (1) 5 | (2) 21 |
| Headcount | Ψ | 43,000 | Ψ | 40,800 | Ψ | 40,900 | | 5 | 5 |
| Heaucount | | 43,000 | | 40,800 | | 40,900 | | 5 | ე |

The Goldman Sachs Group, Inc. and Subsidiaries

Consolidated Statements of Earnings (unaudited) In millions, except per share amounts

| | NINE MON | ITHS ENDED |
|------------------------------------------------|-----------------------|-----------------------|
| | SEPTEMBER 30, 2021 | SEPTEMBER 30, 2020 |
| REVENUES | | |
| Investment banking | \$ 10,564 | \$ 6,409 |
| Investment management | 5,840 | 5,092 |
| Commissions and fees | 2,766 | 2,699 |
| Market making | 13,096 | 12,796 |
| Other principal transactions | 9,759 | 2,482 |
| Total non-interest revenues | 42,025 | 29,478 |
| Interest income | 0.440 | 10.710 |
| Interest expense | 9,110 4,435 | 10,716 7,375 |
| Net interest income | 4,675 | 3,341 |
| THE INCOME | -1,010 | 0,011 |
| Total net revenues | 46,700 | 32,819 |
| Provision for credit losses | 13 | 2,805 |
| OPERATING EXPENSES | | |
| Compensation and benefits | 14,473 | 10,830 |
| Transaction based | 3,520 | 3,055 |
| Market development | 360 | 312 |
| Communications and technology | 1,143 | 1,006 |
| Depreciation and amortization | 1,527 | 1,404 |
| Occupancy | 727 | 706 |
| Professional fees | 1,137 | 956 |
| Other expenses | 1,781 | 4,807 |
| Total operating expenses | 24,668 | 23,076 |
| Pre-tax earnings | 22,019 | 6,938 |
| Provision for taxes | 4,319 | 1,985 |
| Net earnings | 17,700 | 4,953 |
| Preferred stock dividends | 358 | 400 |
| Net earnings applicable to common shareholders | \$ 17,342 | \$ 4,553 |
| EARNINGS PER COMMON SHARE | | |
| Basic ³ | \$ 49.23 | \$ 12.71 |
| Diluted | \$ 48.59 | \$ 12.65 |
| AVERAGE COMMON SHARES | | |
| Basic | 351.8 | 356.5 |
| Diluted | 356.9 | 360.0 |

| % CHANGE FROM |
|-----------------------|
| SEPTEMBER 30, 2020 |
| 2020 |
| 65 % |
| 15 |
| 2 |
| 2 |
| 293 |
| 43 |
| (15) |
| (15) (40) |
| 40 |
| 42 |
| (400) |
| (100) |
| |
| 34 |
| 15 |
| 15 |
| 14 |
| 9 |
| 3 |
| 19 (63) |
| 7 |
| • |
| 217 |
| 118 |
| 257 |
| (11) |
| 281 |
| |
| 287 % |
| 284 |
| |
| (1) |
| (1) |

The Goldman Sachs Group, Inc. and Subsidiaries

Condensed Consolidated Balance Sheets (unaudited)4 \$ in billions

| \$ III DIIIIOTIS | | AS OF | | | |
|--------------------------------------------|---|-------|-----------------|----|-----------------|
| | _ | | MBER 30, 021 | | JNE 30, 2021 |
| ASSETS | | | | | |
| Cash and cash equivalents | | \$ | 212 | \$ | 240 |
| Collateralized agreements | | | 400 | | 350 |
| Customer and other receivables | | | 172 | | 162 |
| Trading assets | | | 393 | | 376 |
| Investments | | | 87 | | 91 |
| Loans | | | 143 | | 131 |
| Other assets | | | 36 | | 38 |
| Total assets | | \$ | 1,443 | \$ | 1,388 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | | | |
| Deposits | | \$ | 333 | \$ | 306 |
| Collateralized financings | | | 229 | | 217 |
| Customer and other payables | | | 252 | | 239 |
| Trading liabilities | | | 204 | | 199 |
| Unsecured short-term borrowings | | | 49 | | 62 |
| Unsecured long-term borrowings | | | 243 | | 239 |
| Other liabilities | | | 27 | | 24 |
| Total liabilities | | | 1,337 | | 1,286 |
| Shareholders' equity | · | | 106 | | 102 |
| Total liabilities and shareholders' equity | | \$ | 1,443 | \$ | 1,388 |

Capital Ratios and Supplementary Leverage Ratio (unaudited)3,4

\$ in billions

| | AS C | F | |
|-------------------------------------------------|-----------------|----|-----------------|
| | MBER 30, 021 | | JNE 30, 2021 |
| Common equity tier 1 capital | \$ 93.3 | \$ | 89.4 |
| STANDARDIZED CAPITAL RULES | | | |
| Risk-weighted assets ⁵ | \$ 664 | \$ | 621 |
| Common equity tier 1 capital ratio ⁵ | 14.1% | | 14.4% |
| ADVANCED CAPITAL RULES | | | |
| Risk-weighted assets | \$ 672 | \$ | 667 |
| Common equity tier 1 capital ratio | 13.9% | | 13.4% |
| SUPPLEMENTARY LEVERAGE RATIO | | | |
| Supplementary leverage ratio | 5.6% | | 5.5% |

Average Daily VaR (unaudited)3,4

\$ in millions

| RISK CATEGORIES | THREE MON SEPTEMBER 30, 2021 | |
|------------------------|------------------------------------|-------|
| Interest rates | \$ 58 | \$ 64 |
| Equity prices | 40 | 48 |
| Currency rates | 12 | 13 |
| Commodity prices | 22 | 22 |
| Diversification effect | (52) | (57) |
| Total | \$ 80 | \$ 90 |

The Goldman Sachs Group, Inc. and Subsidiaries Assets Under Supervision (unaudited)^{3,4} § in billions

| | | | A | S OF | | |
|------------------------------|------------------|-------|----|---------------|------------------|-------|
| | SEPTEMBI 2021 | | | NE 30, 021 | SEPTEMBI 2020 | |
| SEGMENT | | | | | | |
| Asset Management | \$ | 1,678 | \$ | 1,633 | \$ | 1,461 |
| Consumer & Wealth Management | | 694 | | 672 | | 575 |
| Total AUS | \$ | 2,372 | \$ | 2,305 | \$ | 2,036 |
| | | | | | | |
| ASSET CLASS | | | | | | |
| Alternative investments | \$ | 224 | \$ | 211 | \$ | 182 |
| Equity | | 569 | | 558 | | 421 |
| Fixed income | | 940 | | 914 | | 856 |
| Total long-term AUS | | 1,733 | | 1,683 | | 1,459 |
| Liquidity products | | 639 | | 622 | | 577 |
| Total AUS | \$ | 2,372 | \$ | 2,305 | \$ | 2,036 |

| | | THREE MONTHS ENDED | | | | | | |
|----------------------------------------------|-----------------|--------------------|----|----------------|------------------|-------|--|--|
| | SEPTEMB 2021 | | | NE 30, 2021 | SEPTEMBI 2020 | | | |
| ASSET MANAGEMENT | | | | | | | | |
| Beginning balance | \$ | 1,633 | \$ | 1,567 | \$ | 1,499 | | |
| Net inflows / (outflows): | | | | | | | | |
| Alternative investments | | 3 | | 3 | | (3) | | |
| Equity | | 3 | | (5) | | (5) | | |
| Fixed income | | 27 | | 12 | | 22 | | |
| Total long-term AUS net inflows / (outflows) | | 33 | | 10 | | 14 | | |
| Liquidity products | | 11 | | 16 | | (86) | | |
| Total AUS net inflows / (outflows) | | 44 | | 26 | | (72) | | |
| Net market appreciation / (depreciation) | | 1 | | 40 | | 34 | | |
| Ending balance | \$ | 1,678 | \$ | 1,633 | \$ | 1,461 | | |
| CONSUMER & WEALTH MANAGEMENT | | | | | | | | |
| Beginning balance | \$ | 672 | \$ | 637 | \$ | 558 | | |
| Net inflows / (outflows): | | | | | | | | |
| Alternative investments | | 6 | | 5 | | 2 | | |
| Equity | | 9 | | 8 | | _ | | |
| Fixed income | | 1 | | (1) | | 2 | | |
| Total long-term AUS net inflows / (outflows) | | 16 | | 12 | | 4 | | |
| Liquidity products | | 6 | | - | | (4 | | |
| Total AUS net inflows / (outflows) | | 22 | | 12 | | - | | |
| Net market appreciation / (depreciation) | | - | | 23 | | 17 | | |
| Ending balance | \$ | 694 | \$ | 672 | \$ | 575 | | |
| FIRMWIDE | | | | | | | | |
| Beginning balance | \$ | 2,305 | \$ | 2,204 | \$ | 2,057 | | |
| Net inflows / (outflows): | · | , | • | , | | , | | |
| Alternative investments | | 9 | | 8 | | (1 | | |
| Equity | | 12 | | 3 | | (5 | | |
| Fixed income | | 28 | | 11 | | 24 | | |
| Total long-term AUS net inflows / (outflows) | | 49 | | 22 | | 18 | | |
| Liquidity products | | 17 | | 16 | | (90 | | |
| Total AUS net inflows / (outflows) | | 66 | | 38 | | (72 | | |
| Net market appreciation / (depreciation) | | 1 | | 63 | | 51 | | |
| Ending balance | \$ | 2,372 | \$ | 2,305 | \$ | 2,036 | | |

Footnotes

1. Annualized ROE is calculated by dividing annualized net earnings applicable to common shareholders by average monthly common shareholders' equity. Annualized ROTE is calculated by dividing annualized net earnings applicable to common shareholders by average monthly tangible common shareholders' equity (tangible common shareholders' equity is calculated as total shareholders' equity less preferred stock, goodwill and identifiable intangible assets). Management believes that ROTE is meaningful because it measures the performance of businesses consistently, whether they were acquired or developed internally, and that tangible common shareholders' equity is meaningful because it is a measure that the firm and investors use to assess capital adequacy. ROTE and tangible common shareholders' equity are non-GAAP measures and may not be comparable to similar non-GAAP measures used by other companies.

The table below presents a reconciliation of average common shareholders' equity to average tangible common shareholders' equity:

| | | AVERAGE FOR THE | | | |
|--------------------------------------|----------------------|-----------------|------------------------|---------|--|
| Unaudited, \$ in millions | THREE MONT SEPTEMBER | | NINE MONTI SEPTEMBE | - | |
| Total shareholders' equity | \$ | 103,599 | \$ | 99,665 | |
| Preferred stock | | (9,766) | | (9,628) | |
| Common shareholders' equity | | 93,833 | | 90,037 | |
| Goodwill | | (4,331) | | (4,332) | |
| Identifiable intangible assets | | (510) | | (558) | |
| Tangible common shareholders' equity | \$ | 88,992 | \$ | 85,147 | |

- 2. Dealogic January 1, 2021 through September 30, 2021.
- 3. For information about the following items, see the referenced sections in Part I, Item 2 "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the firm's Quarterly Report on Form 10-Q for the period ended June 30, 2021: (i) investment banking transaction backlog see "Results of Operations Investment Banking" (ii) assets under supervision see "Results of Operations Assets Under Supervision" (iii) efficiency ratio see "Results of Operations Operations Operations Operating Expenses" (iv) share repurchase program see "Equity Capital Management and Regulatory Capital Equity Capital Management" (v) global core liquid assets see "Risk Management Liquidity Risk Management" (vi) basic shares see "Balance Sheet and Funding Sources Balance Sheet Analysis and Metrics" and (vii) VaR see "Risk Management Market Risk Management."

For information about the following items, see the referenced sections in Part I, Item 1 "Financial Statements (Unaudited)" in the firm's Quarterly Report on Form 10-Q for the period ended June 30, 2021: (i) risk-based capital ratios and the supplementary leverage ratio – see Note 20 "Regulation and Capital Adequacy" (ii) geographic net revenues – see Note 25 "Business Segments" and (iii) unvested share-based awards that have non-forfeitable rights to dividends or dividend equivalents in calculating basic EPS – see Note 21 "Earnings Per Common Share."

- 4. Represents a preliminary estimate for the third quarter of 2021 and may be revised in the firm's Quarterly Report on Form 10-Q for the period ended September 30, 2021.
- 5. In the third quarter of 2021, based on regulatory feedback, the firm revised certain interpretations of the Capital Rules underlying the calculation of Standardized risk-weighted assets which increased risk-weighted assets by approximately \$23 billion and reduced the firm's Standardized CET1 capital ratio by 0.5 percentage points, Standardized Tier 1 capital ratio by 0.5 percentage points to 15.5%, and Standardized Total capital ratio by 0.7 percentage points to 17.7%, all as of September 30, 2021.

As of June 30, 2021, this change would have increased risk-weighted assets by approximately \$23 billion to \$644 billion, which would have reduced the firm's Standardized CET1 capital ratio of 14.4% by 0.5 percentage points, Standardized Tier 1 capital ratio of 15.9% by 0.6 percentage points, and Standardized Total capital ratio of 18.3% by 0.7 percentage points. As of March 31, 2021, this change would have increased risk-weighted assets by approximately \$22 billion to \$616 billion, which would have reduced the firm's Standardized CET1 capital ratio of 14.3% by 0.5 percentage points, Standardized Tier 1 capital ratio of 15.9% by 0.6 percentage points, and Standardized Total capital ratio of 18.4% by 0.7 percentage points.

Third Quarter 2021 Earnings Results Presentation

October 15, 2021

| er Share | Book Value Per Share | Annualized ROTE¹ | Annualiz | Annualized ROE ¹ | Annuali |
|--------------------|----------------------|-----------------------------------|------------------|------------------------------------|------------------|
| \$14.93 \$48.59 | 3Q21 3Q21 YTD | \$5.38 billion \$17.70 billion | 3Q21 3Q21 YTD | \$13.61 billion \$46.70 billion | 3Q21 3Q21 YTD |
| | EPS | Net Earnings | Net E | Net Revenues | Net Ro |

- Highlights

3Q21 YTD net revenues, net earnings & EPS each surpassed previous full year records

Record Financial advisory net revenues #1 in M&A and Equity and equity-related offerings²

Global Markets generated net revenues of over \$5 billion Record Equity financing and 2nd highest FICC financing

Consumer & Wealth Management produced net revenues of over \$2 billion for the first time

Record Firmwide AUS^{3,4} of \$2.37 trillion Record Firmwide Management and other fees of \$1.95 billion

Announced acquisitions of NN Investment Partners and GreenSky accelerate strategy to drive higher, more durable returns

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Continued economic recovery amid vaccination progress

Increased likelihood of tightening monetary policy in the near-term, reflecting inflationary pressures

Lack of progress on U.S. public policy

Ongoing geopolitical risks

Economic Fundamentals

Economic Growth Expected in 2022

| 2022 GDP Growth: | |
|------------------|--|
| U.S. +4.0% | |
| Global +4.6% | |

Relatively Solid Fundamentals in 3Q21

Declining Moderat
U.S. Unemployment Elevat

Moderating, But Still Elevated Inflation

Ceo Confidence

Stable, Near-Record Equity Markets

S&P 500: Roughly flat QoQ MSCI World: -1% QoQ

> Higher Government Bond Yields

10-Yr UST: ~+10bps QoQ 10-Yr U.K. Gilt: ~+30bps QoQ

Volatility

Range-Bound

Avg. VIX: +2% QoQ Avg. CVIX: -5% QoQ Avg. MOVE: +5% QoQ

Financial Overview



| -17.5pp | 52.8% | -9.1pp | -7.7pp | 48.4% | Efficiency Ratio ³ |
|-------------|-------------|-------------|-------------------|-----------|------------------------------------------|
| 19.1pp | 27.2% | 6.5pp | -1.3pp | 23.8% | ROTE ¹ |
| 18.1pp | 25.7% | 6.3pp | -1.2pp | 22.5% | ROE ¹ |
| 284% | \$ 48.59 | 66% | -1% | \$ 14.93 | Diluted EPS |
| 281% | \$ 17,342 | 63% | -1% | \$ 5,284 | Net earnings to common |
| 257% | 17,700 | 60% | -2% | 5,378 | Net earnings |
| 217% | 22,019 | 59% | 1 | 6,842 | Pre-tax earnings |
| 7% | 24,668 | 6% | -24% | 6,591 | Operating expenses |
| -100% | 13 | -37% | W.W. | 175 | Provision for credit losses |
| 42% | \$ 46,700 | 26% | -12% | \$ 13,608 | Net revenues |
| 27% | 5,503 | 35% | 16% | 2,018 | Consumer & Wealth Management |
| 152% | 12,025 | -18% | -56% | 2,279 | Asset Management |
| 7% | 18,092 | 23% | 15% | 5,611 | Global Markets |
| 63% | \$ 11,080 | 88% | 3% | \$ 3,700 | Investment Banking |
| 3020 YTD | 3Q21 YTD | vs. 3Q20 | vs. 2021 | 3021 | \$ in millions, except per share amounts |
| | | 8 | Financial Results | Financ | |

Financial Overview Highlights

- 3Q21 results included EPS of \$14.93 and ROE of 22.5%
- 3Q21 net revenues were significantly higher YoY, reflecting significantly higher net revenues in Investment Banking, Global Markets and Consumer & Wealth Management, partially offset by lower net revenues in Asset Management
- 3Q21 provision for credit losses primarily reflected portfolio growth (primarily in credit cards)
- 3Q21 operating expenses were higher YoY, primarily due to higher technology expenses, professional fees and transaction based expenses, partially offset by significantly lower net provisions for illigation and regulatory proceedings
- Strong 3Q21 YTD results included EPS of \$48.59 and ROE of 25.7%

Net Revenues by Segment (\$ in millions) \$10,781 \$10,781 \$1,491 \$2,768 \$4,553 \$4,900 \$1,969 \$3,609 \$3,609 \$3,700 \$3,700 \$3,700

• Investment Banking = Global Markets = Asset Management = Consumer & Wealth Management

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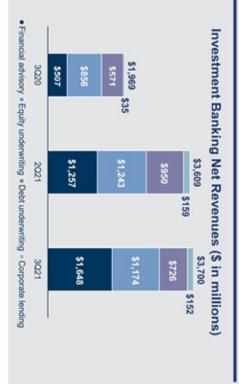
Investment Banking



| О | 62.3pp | 63.9% | | 54.3pp | 13.4pp | 70.3% | Return on average common equity |
|-----|-------------|-------------|----|-------------|-------------------|-----------|---------------------------------|
| 0 | -9% | 10,201 | 49 | -8% | 6% | \$ 10,346 | Average common equity |
| - | N.M. | 4,890 | 60 | 302% | 31% | \$ 1,818 | Net earnings to common |
| _ | N.M. | 4,942 | 40 | 290% | 30% | \$ 1,831 | Net earnings |
| - | N.M. | 6,148 | 60 | 217% | 32% | \$ 2,316 | Pre-tax earnings |
| 6 | 4% | 5,161 | | 26% | -31% | 1,343 | Operating expenses |
| - | N.M. | (229) | | -76% | N.M. | 41 | Provision for credit losses |
| 6 | 63% | 11,080 | | 88% | 3% | 3,700 | Net revenues |
| 6 | 29% | 516 | | 334% | -4% | 152 | Corporate lending |
| 6 | 48% | 6,542 | | 33% | -13% | 1,900 | Underwriting |
| 0 | 19% | 2,556 | | 27% | -24% | 726 | Dobt undorwriting |
| 6 | 74% | 3,986 | | 37% | -6% | 1,174 | Equity underwriting |
| 6 | 104% | 4,022 | 40 | 225% | 31% | \$ 1,648 | Financial advisory |
| (V) | 3020 YTD | 3021 YTD | | vs. 3Q20 | vs. 2021 | 3021 | S in millions |
| | | | | S | Financial Results | Financ | |

Investment Banking Highlights

- 3Q21 net revenues were significantly higher YoY
- Financial advisory net revenues were a record and reflected an increase in completed mergers and acquisitions volumes
- Underwriting net revenues reflected significantly higher net revenues in both Equity underwriting (primarily driven by private placements, convertible offerings and IPOs) and Debt underwriting (reflecting an increase in leveraged finance activity)
- Corporate lending net revenues primarily reflected net gains related to middle-market lending activities
- Overall backlog³ remained at an elevated level and significantly higher vs. year-end, despite decreasing vs. a record level at 2021



Global Markets



| Simmilions 3Q21 VS. VS. 3Q21 |
|---------------------------------------------------------|
| FICC \$ 2,508 8% - \$ 8,721 |
| Equities 3,103 20% 51% 9,371 |
| Net revenues 5,611 15% 23% 18,092 |
| Provision for credit losses (24) N.M. N.M. (30) |
| Operating expenses 2,794 -17% 10% 10,352 |
| Pre-tax earnings \$ 2,841 88% 40% \$ 7,770 |
| Net earnings \$ 2,244 07% 16% \$ 6,246 |
| Net earnings to common \$ 2,190 95% 21% \$ 6,041 |
| Average common equity \$ 46,959 6% 18% \$ 44,067 |
| Return on average common equity 18.7% 8.6pp 0.5pp 18.3% |

Global Markets Highlights

- 3Q21 net revenues were significantly higher YoY
- FICC net revenues were essentially unchanged, reflecting significantly higher financing net revenues, offset by lower intermediation net revenues
- Equities net revenues reflected significantly higher financing and intermediation net revenues
- 3Q21 operating environment was characterized by solid client activity levels, generally rangebound volatility and supportive equity markets

Global Markets Net Revenues (\$ in millions)



Global Markets - FICC & Equities



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| FICC \$ | FICC financing | FICC intermediation \$ | S in millions 30 |
|---------|----------------|------------------------|--------------------|
| 2,508 | 513 | 1,995 | 3021 |
| 8% | 21% | 5% | vs. 2021 |
| 1 | 55% | -8% | vs. 3Q20 |
| 40 | | 40 | - 43 |
| 8,721 | 1,378 | 7,343 | 3021 YTD |
| -10% | 14% | -14% | ys. 3Q20 YTD |

FICC Highlights

- 3Q21 net revenues were essentially unchanged YoY
- FICC intermediation net revenues reflected significantly lower net revenues in interest rate products, credit products and mortgages, partially offset by significantly higher net revenues in commodities and higher net revenues in currencies
- FICC financing net revenues primarily reflected higher mortgage lending

Equities Net Revenues

| Equities | Equities financing | Equities intermediation | S in millions |
|----------|--------------------|-------------------------|---------------|
| υ» ω | _ | \$ 1 | 3021 |
| 3,103 | 1,183 | 1,920 | |
| 20% | 45% | 9% | vs. 2021 |
| 51% | 102% | 31% | vs. 3020 |
| 69 | | S | - w |
| 9,371 | 3,100 | 6,271 | 3Q21 YTD |
| 30% | 56% | 21% | 3Q20 YTD |

Equities Highlights

- 3Q21 net revenues were significantly higher YoY
- Equities intermediation net revenues reflected significantly higher net revenues in both derivatives and cash products
- Equities financing net revenues were a record and reflected increased client activity, including higher average client balances

Asset Management



| \$ in millions Management and other fees | 3021 \$ 724 | Financial Results vs. 2021 724 - | vs. 3Q20 | 3021 YTD | vs. 3020 YTD |
|-------------------------------------------|----------------|--------------------------------------|-------------|-------------|--------------------|
| Management and other fees | | | -1% | | 4% |
| Incentive fees | 100 | 28% | 257% | 220 | 2% |
| Equity investments | 935 | -75% | -34% | 7,772 | 234% |
| Lending and debt investments | 520 | -15% | -12% | 1,889 | 949% |
| Net revenues | 2,279 | -56% | -18% | 12,025 | 152% |

Asset Management Highlights

- 3Q21 net revenues were lower YoY
- Management and other fees primarily reflected higher fee waivers on money market funds, offset by the impact of higher average AUS
- Incentive fees were driven by harvesting
- Equity investments net revenues reflected significant net losses from investments in public
 equities during the quarter compared with net gains in 3Q20, partially offset by significantly
 higher net gains from investments in private equities
- Private: 3Q21 ~\$1,755 million, compared to 3Q20 ~\$640 million
- Public: 3Q21 ~\$(820) million, compared to 3Q20 ~\$780 million
- Lending and debt investments net revenues reflected lower net gains from investments in debt instruments

Asset Management Net Revenues (\$ in millions)

Provision for credit losses

6

N

-86%

3

NM

Operating expenses

823

-58%

-39%

4,656

20%

Pre-tax earnings

40

1,446

-56%

8%

s

7,371

N.M

Net earnings

40

1,115

-57%

30%

s

5,925

Z M



Management and other fees = Incentive fees = Equity investments = Lending and debt investments

Return on average common equity

17.0%

(23.8)pp

0.2pp

30.9%

29.1pp

Net earnings to common

40

1,096

-58%

31%

s

5,853

Z

Average common equity \$

25,700

1%

29%

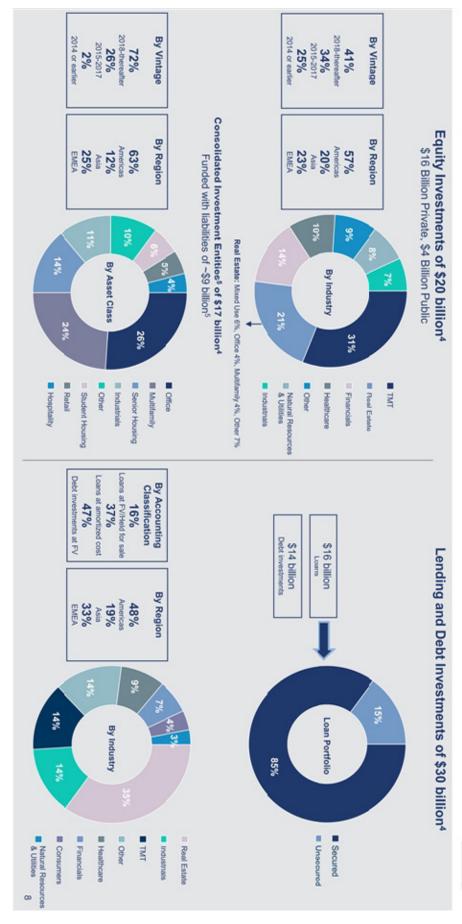
40

25,294

24%

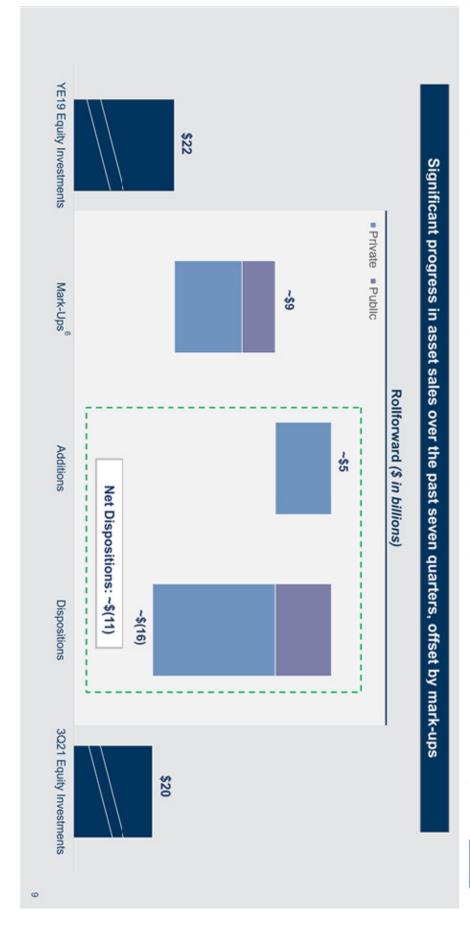
Asset Management – Asset Mix











Consumer & Wealth Management



| | 6.0pp | 7.1% | 0.8pp | (2.5)pp | 6.7% | Return on average common equity |
|----|--------------------|-------------|-------------|-------------------|-----------|---------------------------------|
| | 36% | \$ 10,475 | 26% | 3% | \$ 10,740 | Average common equity |
| | 800% | \$ 558 | 43% | -25% | \$ 180 | Net earnings to common |
| | 545% | \$ 587 | 38% | -25% | \$ 188 | Net earnings |
| | 475% | \$ 730 | 18% | -23% | \$ 239 | Pre-tax earnings |
| | 22% | 4,499 | 32% | 19% | 1,631 | Operating expenses |
| | -49% | 274 | 185% | 124% | 148 | Provision for credit losses |
| _ | 27% | 5,503 | 35% | 16% | 2,018 | Net revenues |
| ī. | 29% | 1,116 | 17% | 5% | 382 | Consumer banking |
| | 26% | 4,387 | 40% | 18% | 1,636 | Wealth management |
| | 52% | 816 | 45% | 12% | 292 | Private banking and lending |
| | 88% | 162 | W.N. | 707% | 121 | Incentive fees |
| | 19% | \$ 3,409 | 28% | 10% | \$ 1,223 | Management and other fees |
| | 77. 3020 77D | 3Q21 YTD | vs. 3Q20 | vs. 2021 | 3Q21 | S in millions |
| | 220 | | S | Financial Results | Financ | |

Consumer & Wealth Management Highlights

- 3Q21 net revenues were a record and significantly higher YoY
- Wealth management net revenues primarily reflected the impact of higher average AUS, significantly higher incentive fees (due to harvesting) and higher loan balances
- Consumer banking net revenues reflected higher credit card and deposit balances
- 3Q21 provision for credit losses reflected growth in credit cards

Consumer & Wealth Management Net Revenues (\$ in millions)



Management and other fees = Incentive fees = Private banking and lending = Consumer banking

0





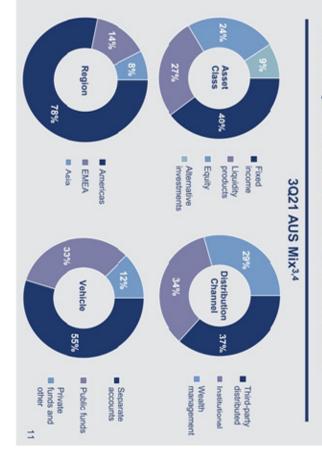
| 2,036 | S | \$ 2,305 \$ | 2,372 \$ | 0 | Firmwide AUS \$ |
|-------|---|--------------------|----------|---|------------------------------|
| 575 | | 672 | 694 | | Consumer & Wealth Management |
| 1,461 | S | \$ 1,633 \$ | 1,678 | S | Asset Management |
| 3Q20 | | 2Q21 | 3Q21 | | \$ in billions |

Firmwide Management and Other Fees/Incentive Fees

| vs. 5 3020 5 YTD | vs. 3Q21 3Q20 YTD | vs. 2021 | 3021 | S in millions |
|------------------------|----------------------|--------------------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------|
| ,144 | -1% \$ 2,144 | 1 | \$ 724 | Asset Management \$ |
| ,409 | 20% 3,409 | 10% | 1,223 | Consumer & Wealth Management |
| ,553 | 16% \$ 5,553 | 6% | \$ 1,947 | |
| | | | | |
| 220 | 257% \$ 220 | 28% | \$ 100 | Asset Management \$ |
| 162 | Ī | 707% | 121 | Consumer & Wealth Management |
| 1 | N.M. 162 | | | |
| | 0 Y | 2021 10% 6% 28% | မြ | Asset Management Consumer & Wealth Management Total Management and other fees Asset Management Asset Management Consumer & Wealth Management |

Highlights^{3,4}

- Firmwide AU3 increased \$67 billion during the quarter to a record \$2.37 trillion, as Asset Management AUS increased \$45 billion and Consumer & Wealth Management AUS increased \$22 billion
- Long-term net inflows of \$49 billion, reflecting increases across asset classes
- Liquidity products net inflows of \$17 billion
- Net market appreciation of \$1 billion
- Firmwide Management and other fees increased 16% YoY to a record \$1.95 billion



Net Interest Income and Loans





Net Interest Income Highlights

- 3Q21 net interest income increased 44% YoY
- The YoY increase in net interest income reflected lower funding expenses due to a continued shift to lower cost deposit funding and an increase in interest-earning assets

| Total Loans \$ | Allowance for loan losses | Other | Credit cards | Installment | Residential real estate | Commercial real estate | Wealth management | Corporate \$ | S in billions 3Q21 |
|----------------|---------------------------|-------|--------------|-------------|-------------------------|------------------------|-------------------|--------------|--------------------|
| 143 S | (3) | 6 | 0 | ۵ | 13 | 22 | 42 | 54 s | 3 |
| S | | | | | | | | S | 2021 |
| 131 S | (3) | 6 | Ch | ω | 12 | 20 | 6 | 48 | |
| S | | | | | | | | S | 3Q20 |
| 112 | (4) | 4 | ω | 4 | Ch | 1 00 | 30 | 52 | |

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- Total loans increased \$12 billion, up 9% QoQ, reflecting increases across the portfolio
- Total allowance was \$4.17 billion (including \$3.33 billion for funded loans), slightly higher QoQ
- \$2.78 billion for wholesale loans, \$1.39 billion for consumer loans
- Provision for credit losses of \$175 million in 3Q21, down from \$278 million in 3Q20
- 3Q21 net charge-offs of \$76 million for an annualized net charge-off rate of 0.2%, unchanged QoQ
- Wholesale annualized net charge-off rate of 0.1%, up 10bps QoQ
- Consumer annualized net charge-off rate of 1.6%, down 120bps QoQ

Expenses



| -9.0pp | 19.6% | | | | Effective Tax Rate |
|--------------------|-------------|-------------|-------------------|----------|-------------------------------|
| 118% | \$ 4,319 | 57% | 8% | \$ 1,464 | Provision for taxes |
| 7% | \$ 24,668 | 6% | -24% | \$ 6,591 | Total operating expenses |
| -63% | 1,781 | -18% | -18% | 542 | Other expenses |
| 19% | 1,137 | 45% | 26% | 433 | Professional fees |
| 3% | 727 | 2% | -1% | 239 | Occupancy |
| 9% | 1,527 | 9% | -2% | 509 | Depreciation and amortization |
| 14% | 1,143 | 17% | 7% | 397 | Communications and technology |
| 15% | 360 | 136% | 43% | 165 | Market development |
| 15% | 3,520 | 13% | 1% | 1,139 | Transaction based |
| 34% | \$ 14,473 | 2% | -40% | \$ 3,167 | Compensation and benefits |
| vs. 3Q20 YTD | 3021 YTD | vs. 3Q20 | vs. 2021 | 3Q21 | S in millions |
| | | W | Financial Results | Financ | |

Expense Highlights

- 3Q21 total operating expenses increased YoY
- Non-compensation expenses up 11%, reflecting:
- Higher technology expenses, professional fees, transaction based expenses and market development expenses
- Significantly lower net provisions for litigation and regulatory proceedings
- Compensation and benefits expenses up 2%
- 3Q21 YTD efficiency ratio of 52.8% compared with 70.3% in 3Q20 YTD.
- 3Q21 YTD effective income tax rate was 19.6%, up from 18.8% for the first half of 2021, primarily due to a decrease in the impact of tax benefits and changes in the geographic mix of earnings



Capital and Balance Sheet



| 93 | S | 102 | 69 | 106 | S | Shareholders' equity |
|-------|---|-------|------|-------------|------|----------------------------------------------|
| 214 | S | 239 | 69 | 243 | S | Unsecured long-term borrowings |
| 261 | S | 306 | 69 | 333 | s, | Deposits |
| 1,132 | S | 1,388 | 60 | 1,443 | S | Total assets |
| 3Q20 | w | 2021 | | 3Q21 | | \$ in billions |
| - 1 | | 2 | Data | nce Sheet I | alar | Selected Balance Sheet Data ⁴ |
| 6.8% | | 5.5% | | 5.6% | | Supplementary leverage ratio (SLR) |
| 12.9% | | 13.4% | | 13.9% | | Advanced CET1 capital ratio |
| 600 | S | 667 | S | 672 | 40 | Advanced RWAs |
| 14.5% | | 14.4% | | 14.1% | | Standardized CET1 capital ratio ⁷ |
| 535 | S | 621 | S | 664 | 40 | Standardized RWAs7 |
| 77.5 | S | 89.4 | 60 | 93.3 | 40 | Common Equity Tier 1 (CET1) capital |
| 3Q20 | w | 2Q21 | | 3021 | | \$ in billions |

Capital and Balance Sheet Highlights

- Standardized CET1 capital ratio decreased QoQ, due to higher credit RWAs7
- Advanced CET1 capital ratio increased QoQ, due to an increase in CET1 capital reflecting net earnings in excess of share repurchases and dividends
- Returned \$1.70 billion of capital to common shareholders during the quarter
- Repurchased 2.5 million common shares for a total cost of \$1.00 billion³
- Paid \$700 million in common stock dividends
- The firm's balance sheet increased \$55 billion QoQ, reflecting client demand
- Deposits increased \$27 billion QoQ, reflecting an increase across channels
- BVPS increased 4.7% QoQ, driven by net earnings

Book Value

| Basic shares ³ 347.5 349.9 356.0 |
|---------------------------------------------------------------------|
| Book value per common share \$ 277.25 \$ 264.90 \$ 228.78 |
| Tangible book value per common share¹ \$ 263.37 \$ 251.02 \$ 214.84 |



Cautionary Note Regarding Forward-Looking Statements

condition and liquidity in these forward-looking statements. For information about some of the risks and important factors that could affect the firm's future results, financial condition and statements are not historical facts or statements of current conditions, but instead represent only the firm's beliefs regarding future events, many of which, by their nature, are inherently This presentation contains "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking liquidity and the forward-looking statements below, see "Risk Factors" in Part I, Item 1A of the firm's Annual Report on Form 10-K for the year ended December 31, 2020 uncertain and outside of the firm's control. It is possible that the firm's actual results, financial condition and liquidity may differ, possibly materially, from the anticipated results, financial

may be more difficult, time-consuming or expensive than expected expected benefits of the acquisitions and the risk that integrating the General Motors co-branded credit card portfolio, NN Investment Partners and GreenSky into the firm's business may differ, possibly materially, due to changes in market conditions, business opportunities or the firm's funding needs. Statements regarding the firm's announced acquisitions of the the securities and, for financial advisory transactions, a decline in the securities markets, an inability to obtain adequate financing, an adverse development with respect to a party to the and potential future guidance from the U.S. IRS. Statements about the firm's investment banking transaction backlog are subject to the risk that transactions may be modified or may not actual liquidity, regulatory capital ratios and capital distributions may differ, possibly materially, from what is currently expected. Statements about the firm's future effective income tax currently expected. Statements about the future state of the firm's liquidity and regulatory capital ratios, as well as its prospective capital distributions, are subject to the risk that the firm's based on the firm's current expectations regarding the firm's ability to implement these initiatives and achieve these targets and goals and may change, possibly materially, from what is expected. Statements about the timing, profitability, benefits and other prospective aspects of business initiatives and the achievability of medium and long-term targets and goals are the COVID-19 pandemic on the firm's business, results, financial position and liquidity are subject to the risk that the actual impact may differ, possibly materially, from what is currently the risk that actual GDP growth and inflation trends may differ, possibly materially, due to, among other things, changes in general economic conditions. Statements about the effects of card portfolio, NN Investment Partners and GreenSky, Inc. ("GreenSky") are forward-looking statements. Statements regarding estimated GDP growth and inflation trends are subject to liquidity and regulatory capital ratios, (v) the firm's prospective capital distributions (including dividends and repurchases), (vi) the firm's future effective income tax rate, (vii) the firm's timing, profitability, benefits and other prospective aspects of business initiatives and the achievability of medium- and long-term targets and goals, (iv) the future state of the firm's Statements regarding (i) estimated GDP growth and inflation trends, (ii) the impact of the COVID-19 pandemic on the firm's business, results, financial position and liquidity, (iii) the including due to a failure to obtain requisite regulatory approval and, in the case of GreenSky, shareholder approval, as well as the risk that the firm may be unable to realize the General Motors co-branded credit card portfolio, NN Investments Partners and GreenSky are subject to the risk that the transactions may not close on the timeline contemplated or at all transaction or a failure to obtain a required regulatory approval. Statements regarding the firm's planned 2021 debt benchmark issuances are subject to the risk that actual issuances transactions, a decline or weakness in general economic conditions, an outbreak of hostilities, volatility in the securities markets or an adverse development with respect to the issuer of be completed at all and related net revenues may not be realized or may be materially less than expected. Important factors that could have such a result include, for underwriting rates applicable to the firm, the firm's earnings mix or profitability, the entities in which the firm generates profits and the assumptions made in forecasting the firm's expected tax rate, rate are subject to the risk that the firm's future effective income tax rate may differ from the anticipated rate indicated, possibly materially, due to, among other things, changes in the tax investment banking transaction backlog, (viii) the firm's planned 2021 debt benchmark issuances, and (ix) the firm's announced acquisitions of the General Motors co-branded credit consists of preliminary estimates. These estimates are forward-looking statements and are subject to change, possibly materially, as the firm completes its financial statements Information regarding the firm's assets under supervision, capital ratios, risk-weighted assets, supplementary leverage ratio, balance sheet data and global core liquid assets (GCLA)

Footnotes

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Annualized return on average common shareholders' equity (ROE) is calculated by dividing annualized net earnings applicable to common shareholders by average monthly common shareholders' equity (ROE) is calculated by dividing annualized net earnings applicable to common shareholders by average monthly tangible common shareholders' equity. Tangible common shareholders' equity is calculated by dividing annualized net earnings applicable to common shareholders by average monthly tangible common shareholders' equity is calculated by dividing tangible common shareholders' equity. measures and may not be comparable to similar non-GAAP measures used by other companies. that ROTE is meaningful because it measures the performance of businesses consistently, whether they were acquired or developed internally. Tangible common shareholders' equity, ROTE and TBVPS are non-GAAP shareholders' equity by basic shares. Management believes that tangible common shareholders' equity and TBVPS are meaningful because they are measures that the firm and investors use to assess capital adequacy and

The table below presents a reconclisation of average and ending common shareholders: equity to average and ending tangible common shareholders: equity

| | AVERAGE | AVERAGE FOR THE | | AS OF | 0.0 |
|--------------------------------------|---------------------------------------|-----------------------------------------|--------------------|---------------|--------------------|
| Unaudited, S in millions | THREE MONTHS ENDED SEPTEMBER 30, 2021 | NINE MONTHS ENDED SEPTEMBER 30, 2021 | SEPTEMBER 30, 2021 | JUNE 30, 2021 | SEPTEMBER 30, 2020 |
| Total shareholders' equity | \$ 103,599 | \$ 99,665 | \$ 106,297 | \$ 101,890 | \$ 92,650 |
| Preferred stock | (9,766) | (9,628) | (9,953) | (9,203) | (11,203) |
| Common shareholders' equity | 93,833 | 90,037 | 96,344 | 92,687 | 81,447 |
| Goodwill | (4,331) | (4,332) | (4,326) | (4,332) | (4,333) |
| Identifiable intangible assets | (510) | (558) | (497) | (523) | (632) |
| Tangible common shareholders' equity | \$ 88,992 | \$ 85,147 | S 91,521 | \$ 87,832 | \$ 76,482 |

Dealogic - January 1, 2021 through September 30, 2021.

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Management and Regulatory Capital - Equity Capital Management" and (vi) global core liquid assets - see "Risk Management - Liquidity Risk Management." efficiency ratio - see "Results of Operations - Operating Expenses" (iv) basic shares - see "Balance Sheet and Funding Sources - Balance Sheet Analysis and Metrics" (v) share repurchase program - see "Equity Capital for the period ended June 30, 2021: (i) investment banking transaction backlog - see "Results of Operations - Investment Banking" (ii) assets under supervision - see "Results of Operations - Assets Under Supervision" (iii) For Information about the following items, see the referenced sections in Part I, Item 2 "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the firm's Quarterly Report on Form 10-Q

10-Q for the period ended June 30, 2021. For information about risk-based capital ratios and the supple entary leverage ratio, see Note 20 "Regulation and Capital Adequacy" in Part I, Item 1 "Financial Statements (Unaudited)" in the firm's Quarterly Report on Form

- A Represents a preliminary estimate for the third quarter of 2021 and may be revised in the firm's Quarterly Report on Form 10-Q for the period ended September 30, 2021
- gn. nonrecourse, thereby reducing the firm's equity at risk. Amounts by vintage, region and asset class are net of financings. Includes consolidated investment entities, substantially all of which are engaged in real estate investment activities. These assets are generally accounted for at historical cost less depreciation. Substantially all liabilities are
- 90 balance sheet. Excludes operating net revenues and net gains on sales of consolidated investment entities, as well as revenues reported under Equity investments for certain positions that are classified as debt (under GAAP) on the firm's
- 7 In the third quarter of 2021, based on regulatory feedback, the firm revised certain interpretations of the Capital Rules underlying the calculation of Standardized RWAs, which increased RWAs by approximately \$23 billion and reduced the firm's Standardized CET1 capital ratio by 0.5 percentage points as of September 30, 2021. This change would have increased RWAs by approximately \$23 billion as of June 30, 2021 and by approximately \$20 billion as of September 30, 2020, which would have reduced the firm's Standardized CET1 capital ratio by 0.5 percentage points as of both June 30, 2021 and September 30, 2020.